Project design and sustainability of health projects in Rwanda: A Case Study of Sustainable Health Enterprise (SHE), in Kimironko sector, Gasabo District, Kigali City

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ABSTRACT

Despite the fact that project design is a crucial phase in project planning, sustainability of the same is the biggest challenge for most project planners. Project design has been considered by many project implementers to have a great impact on sustainability since projects that are poorly designed tend to be less sustainable compared to well design projects. This led the researcher to the need to carry out the research and examine the effect of project designing on project sustainability. It was carried out in Sustainable Health Enterprise (SHE) project located in Kimironko with the following objectives; to examine the contents of project designing in SHE project, to identify the factors and conditions necessary for sustainability of SHE project and to examine the effect of project designing to the implementation of SHE project. The researcher reviewed literature related to project designing, project implementation and the effect of project designing on project sustainability. The conceptual framework demonstrating how the variables relate and the intervening variables was also reviewed. The researcher made a critical analysis to identify the gap that was not filled by the previous researcher this research intends to cover. The research design was both descriptive and analytical in nature based on both quantitative and qualitative data where both numerical and non-numerical data will be used. The population was 72 employees of SHE project located in Kimironko Kigali city. The sample size was the same as the population because the researcher hopes to contact all the respondents. The tools for collecting data were questionnaires, interviews and documentary review while the sources were both primary and secondary. The collected data was presented using tables and figures while statistical methods were used to determine frequencies and percentages upon which analysis and interpretation was based. The researcher found out that sustainable health enterprise is sustainable as described by the majority of respondents and sustainability of the project was attributed to the project design, the project has benefited from project designing. The researcher concluded that the attributes of project sustainability in SHE project are proper designing, SWOT analysis, availability of funds, nature of the beneficiaries and project implementation. SHE project benefited from project designing through being sustainable, beneficiaries are happy, the project won trust of funders and well-wishers and that SHE project fits well in the environment in which it operates. The researcher recommended that SHE project should continue embracing its project designing because it contributes to sustainability and Projects should always ensure that they make proper designs if they want to be sustainable as SHE project. Acceptance transition. This will enable them to introduce technologies in SACCOs.