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PROJECT DESIGN AND SUSTAINABILITY OF HEALTH PROJECTS IN RWANDA
A CASE STUDY OF SUSTAINABLE HEALTH ENTERPRISE (SHE), IN KIMIRONKO
SECTOR, GASABO DISTRICT, KIGALI CITY

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ABSTRACT
Despite the fact that project design is a crucial phase in project planning, sustainability of the same
is the biggest challenge for most project planners. Project design has been considered by many
project implementers to have a great impact on sustainability since projects that are poorly
designed tend to be less sustainable compared to well design projects. This led the researcher to
the need to carry out the research and examine the effect of project designing on project
sustainability. It was carried out in Sustainable Health Enterprise (SHE) project located in
Kimironko with the following objectives; to examine the contents of project designing in SHE
project, to identify the factors and conditions necessary for sustainability of SHE project and to
examine the effect of project designing to the implementation of SHE project. The researcher
reviewed literature related to project designing, project implementation and the effect of project
designing on project sustainability. The conceptual framework demonstrating how the variables
relate and the intervening variables was also reviewed. The researcher made a critical analysis to
identify the gap that was not filled by the previous researcher this research intends to cover. The
research design was both descriptive and analytical in nature based on both quantitative and
qualitative data where both numerical and non-numerical data will be used. The population was
72 employees of SHE project located in Kimironko Kigali city. The sample size was the same as
the population because the researcher hopes to contact all the respondents. The tools for collecting
data were questionnaires, interviews and documentary review while the sources were both primary
and secondary. The collected data was presented using tables and figures while statistical methods
were used to determine frequencies and percentages upon which analysis and interpretation was
based. The researcher found out that sustainable health enterprise is sustainable as described by
the majority of respondents and sustainability of the project was attributed to the project design,
the project has benefited from project designing. The researcher concluded that the attributes of
project sustainability in SHE project are proper designing, SWOT analysis, availability of funds,
nature of the beneficiaries and project implementation. SHE project benefited from project
designing through being sustainable, beneficiaries are happy, the project won trust of funders and
well-wishers and that SHE project fits well in the environment in which it operates. The researcher
recommended that SHE project should continue embracing its project designing because it
contributes to sustainability and Projects should always ensure that they make proper designs if
they want to be sustainable as SHE project. Acceptance transition. This will enable them to
introduce technologies in SACCOs.