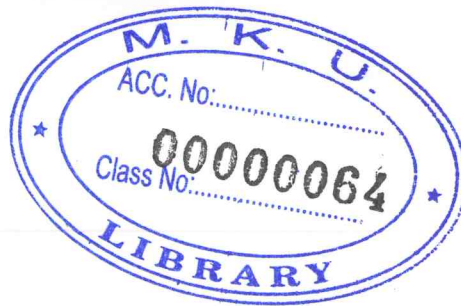


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**AN EVALUATION OF THE HEALTH SECTOR STRATEGY
IMPLEMENTATION IN HEALTH CENTRES IN KIAMBU COUNTY**

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ABSTRACT

Health institutions are established to achieve goals and objectives in healthcare provision. The health sector in Kenya has goals and objectives to drive the country towards a middle income country as envisioned in the Vision 2030, and to ensure it is able to contribute towards attainment of the right to health (National Health Policy Framework - NHPF). Health services are provided through a network of over 4,700 health institutions countrywide with the public sector system accounting for about 51 per cent Muga, et al., (2004). The health sector has not managed to make breakthroughs in terms of transforming the critical health sector interventions and operations towards meeting the most significant targets and indicators of health and socio economic development as expected. Many of the efforts made in strategy implementation of various health strategies have not significantly contributed toward improving Kenyans' health status. (Kenya Service Provision Assessment – KSPA, 2004 Survey). This study seeks to examine the factors that are influencing health sector strategy implementation in health centers by conducting a survey of the public health centres in Kiambu County. In further detail, this study was to examine how 1) Management Style 2) Institutional Framework 3) Working Conditions and 4) Organizational Culture, from the responses of (i) Health centre manager (ii) Nurse in charge, and (iii) 1 member of HCM from each of the 30 public health centres, whose accounts was to reveal the factors that influence health sector strategy implementation in health centres. A descriptive survey was carried out in 23 public health centres using the questionnaire appendix 2. 3 respondents from each of the 23 health centres was selected using stratified random sampling. The data was collected through questionnaires (structured and unstructured) then analysis done using descriptive and inferential statistics and findings presented in tables, graphs and pie charts to arrive at the conclusions of whether the stated factors influence health sector strategy implementation in health centres. Statistical Package for Social Sciences (SPSS) version 17.0 was used for this analysis. The study concludes that Organizational Culture, Working Conditions and Management Style were the most significant in the evaluation of the health sector strategy implementation in health centres in Kiambu County.