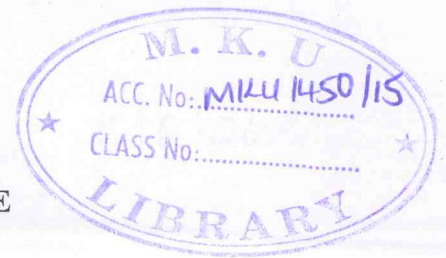


**ROLE OF E-PROCUREMENT STRATEGY IN ENHANCING
PROCUREMENT PERFORMANCE IN STATE CORPORATIONS IN
KENYA. A CASE OF KENYA URBAN ROADS AUTHORITY**

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ABSTRACT

E-procurement system contributes significantly to national productivity growth through the removal of non-value added activities in procurement process. However, the adoption has been slow in Kenya and there is still a lack of studies assessing the role of e-procurement strategies in enhancing effective procurement process at Kenya Urban Roads Authority(KURA). This study aims to explore the following objective; to examine the effect of technology on the role of e-procurement strategy, to evaluate how management skills affect the role of e-procurement strategy at KURA, to determine how organizational environment affect the role of e-procurement strategy and to establish how cost affects the role of e-procurement strategy in enhancing effective procurement process. A literature review through theoretical and conceptual frameworks was undertaken including studies related to the topic under study. The research design was descriptive in nature. The target population was 155 staff comprising of 3 members of administration, 8 members of middle management and 144 members of operational staff. The sample size was 78 staff, 2 members of administration, 4 members from middle management and 72 members of operational staff. To collect data, the researcher used structured questionnaires for both primary and secondary data. Piloting was undertaken before data collection reliability of data collection instruments. The data was analyzed and presented by use of tables, graphs and pie charts. The findings established that 73% respondents said order processing affect management of constituency development fund. It was established that 67% respondents said buyer-seller relationship affect management of constituency development fund in while 33% said there is no effect. It was also established that 85% respondents said Lead-time affect management of constituency development fund while 15% said there is no effect. It was recommended that all activities in the value chain should be geared towards value addition and cost reduction through e procurement. Further research should be done on integrating of e-procurement strategy in enhancing effective procurement process in the private sector. They can also look in to the Adoption of the e-procurement strategy in enhancing effective procurement performance in government and private sector. The role of e-procurement strategy in enhancing procurement performance may be also another interesting area of study